We are a Leading **Enabler of Global Trade**

We help our customers manage the complexities and reduce the costs of the global supply chain.

Our business focus areas include:
- Ports and Terminals
- Parks, Logistics & Economic Zones

By thinking ahead, foreseeing change and innovating, we aim to create the most productive, efficient and safe trade solutions globally.

**Our Vision**

To Lead the Future of World Trade
Our Journey: From Local Port Operator to Global Trade Enabler

Local Port Operator 1972 - 1998
- 1972. Development of Port Rashid (Dubai, UAE)
- 1979. Opening of Jebel Ali Port (Dubai, UAE)
- 1991. Port Rashid and Jebel Ali combine creating Dubai Ports Authority (DPA)

Regional Port Operator 1999 - 2004
- 1999. Dubai Ports International FZE (DPI) formed
- 2000. Concessions won in Jeddah (KSA) and Doraleh (Djibouti)
- 2002 - 2004. Concessions won in Visakhapatnam (India), Constanta (Romania) and Cochin (India)

Global Port Operator 2005 - 2017
- 2007. DP World listed on Nasdaq Dubai
- Opening of London Gateway (UK) deep sea port and logistics park
- Opening of Jebel Ali Terminal 3 (UAE), one of the largest semi-automated facilities in the world.
- Economics Zones World FZE (EZW) acquired
- Acquired Prince Rupert Container Terminal (Canada)
- Consolidated stake in Pusan Newport (South Korea) with 66% ownership
- Consolidate DP World Santos (Brazil) with 100% ownership

Global Trade Enabler 2018 - Present
- Dubai Maritime City and Drydocks World acquisitions (UAE)
- Created investment platform with NIIF to invest up to US$ 3bn in ports, logistics and related sectors in India
- Acquisition of Cosmos Agencia Maritima, a fully integrated logistics services provider (Peru)
- Acquisition of Continental Warehousing Corporation (India) an integrated multimodal logistics company.
- Concession won to build and operate new logistics hub in Mali
- Concession won to build Free Trade Warehousing Zone in JNP Mumbai
- Acquisition of Unifeeder, an integrated logistics company with the largest and best connected feeder and growing shortsea network in Northern Europe
Global

78 Marine and inland terminals

40 countries

1,660+ cranes

71.4 Mn TEU
Handled in 2018, ▲1.9% YOY

45,000 People from 130 countries

We serve around 70,000 vessels a year

or over 190 vessels a day
Our Global Footprint

IMF World Economic Outlook

- Hub Terminal
- Terminal

- EM & Frontier: 4.9%
- Advanced Economies: 2.5%
- World: 3.9%
- China: 6.6%
UAE Region: Our Integrated Business Model

- Trade Enablement
- Dubai Trade
- Ports and Terminals
- Parks and Zones
- Security
- World Security
- Jebel Ali Port
- Mina Rashid
- Mina Al Hamriya
- Jafza
- NIP
- Dubai Auto Zone
- SSL
Jebel Ali Value Proposition

Market Access
- Market access to over 3.5 billion People

Infrastructure
- Poly-functional capabilities
  - Region’s largest Freezone
  - Multi-modal infrastructure
  - Land, sea, air, services and digital

One-Stop Solution
- 150 direct ports of call
- 80 weekly services
- Proximity to DWC
- Extensive highway and road network

Connectivity
- 340 Logistics companies
- Port-centric Logistics
- Dubai Logistics Corridor (a single customs bonded area)

Logistics Competencies
Marine Terminals in the UAE Region
- Jebel Ali Port (5)
- Mina Rashid (2)
- Mina Al Hamriya (1)

Jebel Ali Port
- 11th largest container port globally

8,000 People across UAE Region

33.4% Contribution to Dubai’s GDP

10.7% Contribution to UAE’s GDP

Handled 15 Mn TEU in 2018

34 Km of quay across UAE terminals

Over 8,600 Companies

78 Million SQM

340 Logistics providers

Over 11,000 trucks move through terminal gates each day

21.5 Mn Transactions on Dubai Trade (2018)
Committed to Sustainability

... the way we are committed to being a responsible business now

... the lens through which we make all of our decisions

... core to ensuring our business is successful both today and tomorrow

88K
37 GWH
Solar Panels installed on Parkings, Office buildings and Warehouses
Power for 3000 Homes; Equivalent to taking 4500 cars off the road

37% Reduction achieved in our emission intensity since 2008 (kgCO2e/ModTEU) from 2008 base year

79% Reduction achieved in "Lost time Injury frequency rate" since 2008
The Gateway

DP World Jebel Ali

- Gateway to the UAE: Largest Domestic market in the region
- HUB to the GCC and the Wider region
- Market access to population of 3.5 Bn & GDP of $2,111 Bn
- Dubai is Worlds 3rd largest re-export Market
- DP World Contributes to 33.4% of Dubai GDP
Jebel Ali Port: Our Flagship Port

Region’s Largest Polyfunctional Seaport

<table>
<thead>
<tr>
<th>Container</th>
<th>Non-Container</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>CT (Terminals 1-4)</strong></td>
<td><strong>General Cargo</strong></td>
</tr>
<tr>
<td>Area (Mn sqm)</td>
<td>Area (Mn sqm)</td>
</tr>
<tr>
<td>6.5</td>
<td>Over 1.4</td>
</tr>
<tr>
<td>Capacity (Mn TEU)</td>
<td>Quay Length (m)</td>
</tr>
<tr>
<td>22.4</td>
<td>4,855</td>
</tr>
<tr>
<td>Quay Length (m)</td>
<td>No of Berths</td>
</tr>
<tr>
<td>10,920</td>
<td>27</td>
</tr>
<tr>
<td>No of Berths</td>
<td>Depth (m)</td>
</tr>
<tr>
<td>29</td>
<td>11-15</td>
</tr>
<tr>
<td>Depth (m)</td>
<td>RORO</td>
</tr>
<tr>
<td>17</td>
<td>Area (Mn sqm)</td>
</tr>
<tr>
<td></td>
<td>Approx. 0.5</td>
</tr>
<tr>
<td></td>
<td>Capacity (CEU)</td>
</tr>
<tr>
<td></td>
<td>Over 1,000,000</td>
</tr>
<tr>
<td></td>
<td>Quay Length (m)</td>
</tr>
<tr>
<td></td>
<td>1,490</td>
</tr>
<tr>
<td></td>
<td>No of Berths</td>
</tr>
<tr>
<td></td>
<td>8</td>
</tr>
<tr>
<td></td>
<td>Depth (m)</td>
</tr>
<tr>
<td></td>
<td>11.5</td>
</tr>
</tbody>
</table>

| **Liquid Bulk** | **RORO**                     |
| **Tank Terminals** | Area (Mn sqm):           |
|                  | Over 2.0                    |
| No of Berths:    |                              |
| 11               |                              |
| Depth (m)        |                              |
| 14               |                              |

In-house marine pilotage
One-stop shop
Polyfunctional terminals
Port-centric Logistics

Ability to handle any/all types of cargo:
Container, Breakbulk, Solid Bulk, Liquid Bulk, RoRo, Passengers, Livestock

22.4 Mn TEU  1.4 Mn sqm  1.0 Mn units  +2.0 Mn sqm
Jebel Ali Port: Container Terminals

Container Throughput - TEU

Details by Terminal

<table>
<thead>
<tr>
<th>Terminal</th>
<th>Channel Depth (m)</th>
<th>No. of Berths</th>
<th>Total Berth Length (m)</th>
<th>Turning Basin Max. LOA</th>
<th>Maximum L.O.A at Berth</th>
<th>Number of Gantry Crane</th>
<th>Crane Category</th>
<th>Outreach from WS rail</th>
</tr>
</thead>
<tbody>
<tr>
<td>TERMINAL - 01</td>
<td>17.5</td>
<td>15</td>
<td>5028</td>
<td>600m</td>
<td>400m</td>
<td>46</td>
<td>TANDEM (Dual Spreader)</td>
<td>68.2 m</td>
</tr>
<tr>
<td>TERMINAL - 02</td>
<td>17.5</td>
<td>8</td>
<td>2831</td>
<td>840m</td>
<td>400m</td>
<td>32</td>
<td>TANDEM (Double Hoist)</td>
<td>76 m</td>
</tr>
<tr>
<td>TERMINAL - 03</td>
<td>17.5</td>
<td>5</td>
<td>1862</td>
<td>750m</td>
<td>400m</td>
<td>19</td>
<td>TANDEM (Dual Spreader)</td>
<td>70 m</td>
</tr>
<tr>
<td>TERMINAL - 04</td>
<td>17.5</td>
<td>1</td>
<td>1200</td>
<td>840m</td>
<td>400m</td>
<td>13</td>
<td>TANDEM (Double Hoist)</td>
<td>70 m</td>
</tr>
</tbody>
</table>
Jebel Ali Port: General Cargo Terminal

Capable to handle the growing demand for heavy lift and project cargo offering tailor-made solutions (including space for storage and assembly) for any shipment, regardless of the size or weight.

<table>
<thead>
<tr>
<th>GC Facility</th>
<th>Details</th>
</tr>
</thead>
<tbody>
<tr>
<td>Area (sqm)</td>
<td>Over 1.4 Million</td>
</tr>
<tr>
<td>Quay Length (m)</td>
<td>4,855</td>
</tr>
<tr>
<td>No of Berths:</td>
<td>27</td>
</tr>
<tr>
<td>Depth (m)</td>
<td>15</td>
</tr>
<tr>
<td>Yards (sqm)</td>
<td>Over 700,000</td>
</tr>
<tr>
<td>Covered Storage (sqm)</td>
<td>Over 70,000</td>
</tr>
</tbody>
</table>
Jebel Ali Port: RORO Terminal

RORO Hub of the Region - Catering to Import, Export and Transhipments

- Over 27,000 CEU *
- Handling capacity of nearly 1,000,000 units*
- Chosen Hub to serve regional consumer markets
- In close proximity to some of the world’s largest emerging markets
- Largest network of services to the wider region
- Productive and efficient port logistics

*Includes Multi-Storey Carpark Facility
Jebel Ali Port: Liquid Bulk Terminal

Liquid Terminal Details

- Area (sqm): Over 2.0 million
- No of Berths: 11
- Depth (m): 15

10 Oil/Gas berths
- Over 100+ storage tanks (4 Mn CBM)
- Leading Oil & Gas Clients handling various products

Products handled – Gas oils, petroleum oils, petroleum spirit, Butanes, etc

1 Chemical berth
- Over 80+ storage tanks
- Tanks Capacity of 80K CBM

Products handled – 180+ types of chemicals, lubricants, rubber, polymers, automotive specialties and other allied products

- 488 Companies, 6,500 Employees
- 4.07 Mn Sqm Facilities leased
- Specialized warehousing of packed lubricants, fuels and industrial chemicals
- Dangerous goods warehouses
- Chemical blending, Packaging, Labelling etc.
- Tank cleaning and repairing services
Strategic location I Multi-cargo and passenger facility I Regional access

- **Strategic location** amidst the Dubai’s traditional trading centers for cargo destined for Iran, Iraq, Africa & India
- Accessibility to the *used car* market
- Capability to handle all types of vessels – from wooden dhows, break-bulk vessels to RoRo carriers.
- Home to region’s *largest cruise port* - Hub Port for tourists wanting to explore the Middle-Eastern flavor with sweeping modernism
- **Ferry terminal** caters to sea-borne passenger connections between Dubai and other ports within the Region.

<table>
<thead>
<tr>
<th>General Cargo &amp; RORO</th>
<th>Cruise Terminal</th>
</tr>
</thead>
<tbody>
<tr>
<td>GC Total Area (sqm)</td>
<td>373,600</td>
</tr>
<tr>
<td>Quay Length (m)</td>
<td>3,021</td>
</tr>
<tr>
<td>Berths (nos)</td>
<td>17</td>
</tr>
<tr>
<td>Depth (m)</td>
<td>10.5</td>
</tr>
<tr>
<td>RORO Handling Capacity (units)</td>
<td>10,000</td>
</tr>
<tr>
<td>Cruise Total Area</td>
<td>195,000</td>
</tr>
<tr>
<td>Quay Length (m)</td>
<td>1,710</td>
</tr>
<tr>
<td>Berths (nos)</td>
<td>8</td>
</tr>
<tr>
<td>Depth (m)</td>
<td>13</td>
</tr>
</tbody>
</table>
Mina Al Hamriya

Traditional gateway | Strategic location | Multi-cargo facility | Regional access

- Competitively positioned as the **Traditional Gateway** for cargo destined for the GCC, Iran, Iraq, East Africa and India
- Capability to handle Ships of all types are handled at the port – from wooden dhows to break-bulk vessels and Landing Craft / Car carriers
- Houses one of the region’s **largest veterinary inspection and quarantine facility** making it port of choice for live stock imports
- **Proximity to Dubai’s used car markets** and support of the RTA facilities makes the port an attractive hub for used car trading.

### Facilities

<table>
<thead>
<tr>
<th>Facilities</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Total Area (sqm)</td>
<td>318,267</td>
</tr>
<tr>
<td>Berths (nos)</td>
<td>9</td>
</tr>
<tr>
<td>Depth (m)</td>
<td>7</td>
</tr>
<tr>
<td>Quay length (m)</td>
<td>1,800</td>
</tr>
</tbody>
</table>

Situated amidst **Dubai’s busiest trading Hub**
### Connectivity - Sea

- **Network** of 80 Weekly Shipping services connecting to 150 Global ports
- **Domestic** market access 60 weekly connections to Middle East and ISC
- **International** market access with 46 weekly connections
- Nearly 10,000 vessel calls/annum

<table>
<thead>
<tr>
<th>Direct Ports of Call</th>
<th>Weekly Sailings</th>
<th>Transit Time (Days)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Indian Sub-con</td>
<td>21</td>
<td>3</td>
</tr>
<tr>
<td>Far East</td>
<td>16</td>
<td>30</td>
</tr>
<tr>
<td>SE Asia</td>
<td>19</td>
<td>16</td>
</tr>
<tr>
<td>North Europe</td>
<td>7</td>
<td>26</td>
</tr>
<tr>
<td>Mediterranean</td>
<td>12</td>
<td>14</td>
</tr>
<tr>
<td>East Africa</td>
<td>7</td>
<td>6</td>
</tr>
<tr>
<td>West Africa</td>
<td>2</td>
<td>31</td>
</tr>
<tr>
<td>North Africa</td>
<td>2</td>
<td>15</td>
</tr>
<tr>
<td>South Africa</td>
<td>4</td>
<td>20</td>
</tr>
<tr>
<td>Red Sea</td>
<td>14</td>
<td>9</td>
</tr>
<tr>
<td>Oceania</td>
<td>1</td>
<td>25</td>
</tr>
<tr>
<td>USEC</td>
<td>4</td>
<td>29</td>
</tr>
<tr>
<td>USWC</td>
<td>1</td>
<td>32</td>
</tr>
</tbody>
</table>
Connectivity - Air and Land

World’s Busiest International Passengers Airport
World 3rd Busiest Hub for International Air Freight
Connecting to over 260 Destinations Worldwide

Dubai’s two airports have a combined cargo handling capacity of almost 2.8 MMT. Warehouse infrastructure includes 56 truck docks for import, export and seven docks dedicated to sea-air traffic.

Al Maktoum International (DWC) airport features a dedicated customs bonded road link to Jebel Ali Port, enabling rapid transit of sea to air cargo.

Connected to the main UAE/GCC Road network – 2 to 3 days road Transit to anywhere in the GCC.
Over 320,000 kilometres of roadway across the GCC.

As the GCC countries pursue economic diversification, transportation and logistics (T&L) investment are increasingly becoming the cornerstone to its future growth.

As part of Rail Infrastructure, Etihad Rain under construction will link UAE to the rest of the GCC.

+8000 weekly flights
89.1 Mn Passengers Handled (2018)
2.6 MMT Air Cargo handled (2018)

Over 320,000 kms of roadway across the GCC
Over 15 MMT Cargo traded by land with Dubai
Multimodal Connectivity

- JAFZA is ideally located alongside regions largest deep sea port of Jebel Ali.
- 40 Kms / 40 Mins from Dubai International Airport and 24 Kms / 30 Mins from Al Maktoum International Airport.
- Etihad Rail is planned to have a depot at Jebel Ali which will provide Rail link to GCC.
- Accessible from all Major Domestic and National Highways e.g. E11, E311, E611 etc. seamlessly connecting JAFZA to other Emirates and neighbors.
- Connected to local transport network of Buses and Dubai Metro Red Line.
- Adjacent to Dubai Expo 2020 site.
UAE Parks & Zones

4 specialized industrial & logistic zones across strategic locations in Dubai
Jafza, NIP, Ducamz, Textile City

Total combined area of 78 Million sqm

Facilitates trade (2018) worth over $94 Bn

Over 8,600 customers

Contributes 24% to Dubai’s FDI*

144,000+ Jobs sustained across locations

Contributes 25% to the Dubai GDP*

*Economic impact study 2017 – Boston Consulting Group
UAE Parks & Zones: JAFZA

- **Main Logistics & Trade Hub for the region**
  - Dubai Logistics Corridor: Sea – air customs bonded corridor
  - Multimodal Connectivity: Jebel Ali Port, Al Maktoum International Airport, Etihad Railway, Regional Highways
  - Facilitates trade (2018) worth $93 Bn

- **One of the largest Business Communities in the region**
  - Over 7,500 customers from 140 countries
  - Over 100 Fortune 500 companies
  - Over 350 logistics companies, 8 out of the 10 largest Logistics companies in the world have their Regional base in JAFZA
  - Access to 3.5 Bn+ people in the MEASA region

- **Operate in an Integrated One-Stop-Shop**
  - Business Setup: DED, Dubai Police, Trakhees
  - Operations: Dubai Trade, DP World, Customs, Dubai Chamber, World Security
  - Employee Services: GDRFA, DHA, EIDA
  - Utilities: Etisalat, Du, DEWA, RTA, Emirates Post
  - Banking & Insurance

- **Operate in an Integrated One-Stop-Shop**
  - Over 135,000 Jobs sustained
Dubai Auto Zone (DAZ)
- Dedicated automotive hub
- Strategic location with allied services
- Eco-system designed for used car trade
- One stop shop with unique logistics solutions

National Industries Park (NIP)
- Built on 21 million sqm
- Exceptional place to live and work
- Strategically positioned between seaport and airport
- Features showrooms, hotel & office buildings
Smart Solution Logistics

Trade Enablement

Container Freight Station
- Area: 134,000 sqm
- Covered Storage area: 11,900 sqm
- Racked Area: 4,981 ISO pallets
- Open Storage area: 122,000 sqm; 1200 TEU

Cool Store
- Total floor area: 3,900 sqm
- Capacity: 3,336 pallets / 3.336 tons
- Chambers: 3
- Temperature: +10°C to +20°C

Cold Store
- Total floor area: 5,764 sqm
- Capacity: 5,778 pallets / 7000 tons
- Chambers: 9 + 1
- Temperature: -29°C to +13°C
Digitizing Trade

**Market Access**
- Market access to over 3.5 billion People
- Jafza is a market place in its own right.

**Infrastructure**
- Jebel Ali Port - Poly-functional capabilities
- Multi-modal infrastructure
- Land, sea, air, services and digital

**One Stop Solution**
- Port, Terminal, Harbour, Marine services are all in house
- Integrated network of services for all government services and utility and development approvals

**Regional and Global Connectivity**
- 150 direct ports of call, 80 weekly services
- Proximity to Al Maktoum Airport
- Extensive highway and road network

**Logistics Competencies**
- 340 Logistics companies
- Port-centric Logistics
- Dubai Logistics Corridor (a single customs bonded area)